EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

ΑF	or the	2021 calendar year, or tax year beginning JUI	L 1, 2021 and	ending J	UN 30, 2022			
B	Check if upplicable	C Name of organization			D Employer ident	tification number		
Х	Addres	S CENTRAL CITY CONCERN						
F	Name change				93-0728816			
F	Initial return	Number and street (or P.O. box if mail is not delive	E Telephone number					
	Final return/	232 NW 6TH AVENUE	(503) 294-					
	termin- ated		IP or foreign postal code		G Gross receipts \$	109,970,611.		
	Ameno		in or foreign postar oods		H(a) Is this a group			
	Application		BEYER		for subordinat			
	pendin	SAME AS C ABOVE			H(b) Are all subordinate			
$\overline{1}$	Гах-ехе	empt status: X 501(c)(3) 501(c) ()	(insert no.) 4947(a)(1)	or 527	1	h a list. See instructions		
		e: WWW.CENTRALCITYCONCERN.ORG	. ()		H(c) Group exemp			
			ociation Other	L Year		M State of legal domicile; OR		
		Summary			-	<u>,, </u>		
	1	Briefly describe the organization's mission or most	significant activities: SEE SC	HEDULE O.				
Governance		,						
rna	2	Check this box if the organization discon	tinued its operations or dispo	sed of more	than 25% of its net	t assets.		
ove		Number of voting members of the governing body (3 17		
		Number of independent voting members of the gov				4 17		
S S		Total number of individuals employed in calendar ye				5 1430		
Viţi.		Total number of volunteers (estimate if necessary)				6 31		
Activities &		Total unrelated business revenue from Part VIII, col				7a 353,563.		
۹		Net unrelated business taxable income from Form 9				7b 0.		
					Prior Year	Current Year		
Φ	8	Contributions and grants (Part VIII, line 1h)	47,262,70	8. 44,457,191.				
Revenue		Program service revenue (Part VIII, line 2g)			66,766,25	2. 65,499,182.		
eve		Investment income (Part VIII, column (A), lines 3, 4,			44,91	1. 14,238.		
Œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	-6,26	5155,659.				
		Total revenue - add lines 8 through 11 (must equal I			114,067,60	6. 109,814,952.		
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,408,03	4. 1,535,330.		
	14	Benefits paid to or for members (Part IX, column (A)		0. 0.				
S		Salaries, other compensation, employee benefits (P			62,069,94	6. 70,580,603.		
Expenses	16a	Professional fundraising fees (Part IX, column (A), lir	ne 11e)			0. 0.		
xbe	1	Total fundraising expenses (Part IX, column (D), line	_	420.				
Ĥ	17	Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		37,698,71	7. 38,600,312.		
	18	Total expenses. Add lines 13-17 (must equal Part IX	(, column (A), line 25)		101,176,69	7. 110,716,245.		
	19	Revenue less expenses. Subtract line 18 from line 1	2		12,890,90	9901,293.		
Net Assets or Fund Balances				Ве	ginning of Current Yea	ar End of Year		
sets	20	Total assets (Part X, line 16)			212,727,63	4. 220,924,557.		
t As	21	Total liabilities (Part X, line 26)			63,234,84	7. 71,969,488.		
		Net assets or fund balances. Subtract line 21 from	ine 20		149,492,78	7. 148,955,069.		
	art II	Signature Block						
		lties of perjury, I declare that I have examined this return, i				f my knowledge and belief, it is		
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparer	has any knowledge.			
		Signature of officer			 Date			
Sig		, -			Date			
Her	е	PETER BEYER, CFO Type or print name and title						
		<u>,</u>		11	Date Check	PTIN		
Da!	,		Preparer's signature	'	if			
Paid			self-em	· · · · · · · · · · · · · · · · · · ·				
	oarer	Firm's name HOFFMAN, STEWART & SCHMID			Firm's EIN	93-0743240		
use	Only	Firm's address 3 CENTERPOINTE DRIVE, SUI			Dh 5	02 220 5000		
		LAKE OSWEGO, OR 97035-866			Phone no.5	03-220-5900 X Yes No		
IV/IA\	/ The II-	RS discuss this return with the preparer shown above	re coee instructions			X Yes No		

Form 990 (2021) CENTRAL CITY CONCERN 93-0728816 Page **2**

Pai	rt III Statement of Program Service Accomplishments	_
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	THE MISSION OF CENTRAL CITY CONCERN (CCC) TO PROVIDE COMPREHENSIVE	
	SOLUTIONS TO ENDING HOMELESSNESS AND ACHIEVING SELF-SUFFICIENCY.	
	FOUNDED IN 1979, CCC HAS DEVELOPED A COMPREHENSIVE CONTINUUM OF	
	AFFORDABLE HOUSING OPTIONS INTEGRATED WITH DIRECT SOCIAL SERVICES	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	lo
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X N	lo
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$	<u>·</u> }
	CENTRAL CITY CONCERN MAINTAINS HEALTHCARE AND RECOVERY SERVICES,	
	INTEGRATED WITH AGENCY HOUSING, TO MEET THE PRIMARY AND BEHAVIORAL	
	HEALTHCARE AND DRUG AND ALCOHOL TREATMENT AND RECOVERY NEEDS OF LOW	
	INCOME OR CHRONICALLY HOMELESS CLIENTS IN THE PORTLAND METROPOLITAN	
	AREA. IN 2021, CCC SERVED 9,283 HEALTH PATIENTS ACROSS 12 FEDERALLY	
	QUALIFIED HEALTH CENTER SITES. SERVICES RANGED FROM INTEGRATED PRIMARY	
	AND BEHAVIORAL HEALTH CARE, COMMUNITY MENTAL HEALTH SERVICES, SUBACUTE	
	DETOXIFICATION, INPATIENT AND OUTPATIENT RECOVERY SERVICES, ACUPUNCTURE	
	AND NATUROPATHIC TREATMENTS, TO PHARMACY. THE RECOVERY MENTOR PROGRAM	
	PROVIDES HOUSING AND AN ASSIGNED MENTOR TO HELP CLIENTS ADHERE TO A	
	RECOVERY PLAN OF ACTION. THE COMMUNITY ENGAGEMENT PROGRAM (CEP)	
	PROVIDES HOUSING AND SERVICES TO PEOPLE WITH LONG HISTORIES OF	_
4b	(Code:) (Expenses \$ 29,981,452. including grants of \$) (Revenue \$ 15,220,383.	<u>.</u>
	CENTRAL CITY CONCERN HOUSING PROVIDES A VARIETY OF AFFORDABLE HOUSING	
	OPTIONS WHERE PERSONS, WHO OTHERWISE MIGHT BE HOMELESS, MAY LIVE	
	COMFORTABLY, SECURELY, AND SAFELY.	_
	TN ETGGAL 2021 WE OWNED LEAGED OF WANAGED 20 DULIDING DROWIDING	
	IN FISCAL 2021, WE OWNED, LEASED, OR MANAGED 30 BUILDINGS PROVIDING	
	NEARLY 2,281 UNITS OF HOUSING THROUGHOUT THE PORTLAND METROPOLITAN	_
	AREA. THIS HOUSING IS AVAILABLE TO SINGLE ADULTS AND FAMILIES, IS BOTH	_
	TRANSITIONAL AND PERMANENT, MARKET RATE AND SUBSIDIZED, SERVES PEOPLE IN RECOVERY, LIVING WITH HIV/AIDS, LIVING WITH MENTAL ILLNESS, LIVING	_
	ON SOCIAL SECURITY AND DISABILITY INCOMES, AND/OR PEOPLE GAINING	_
	EMPLOYMENT SKILLS AND/OR RETURNING TO WORK. (CONTINUED ON SCHEDULE O).	_
	EMILIOTHER SKILLS IND/OK KLICKETTO TO NOME. (CONTINUED OF SCHLESSEE O).	_
40	(Code:) (Expenses \$ 8,192,207. including grants of \$ 1,535,330.) (Revenue \$ 505,361.	_
-10	EMPLOYMENT AND SOCIAL ENTERPRISES INCLUDE:	<u> </u>
		_
	CLEAN START A SIX-MONTH HOMELESS TO WORK JOB TRAINING AND MENTORSHIP	_
	PROGRAM THAT FILLS CLEANING AND MAINTENANCE NEEDS THROUGHOUT PORTLAND.,	_
	-	_
	CENTRAL CITY BED - SELLS A DURABLE, SUSTAINABLE, CONTEMPORARY, BED BUG	_
	RESISTANT FURNITURE LINE HIGHLY SUITED FOR AFFORDABLE HOUSING	_
	DEVELOPMENTS, SHELTERS, AND DORMITORIES.	_
	,,,	_
	CENTRAL CITY STAFFING IS A TRAINING PROGRAM PROVIDING VALUABLE WORK	_
	EXPERIENCE FOR FORMERLY HOMELESS WHILE ALSO MEETING THE NEED FOR 24/7	_
	FRONT DESK COVERAGE AT CCC BUILDINGS.	_
4d	Other program services (Describe on Schedule O.)	_
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses \(\bigs\) 102,099,665.	_
		_

Form 990 (2021) CENTRAL CITY CONCE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
_	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		
5	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	11.5		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13		X
14a h	Did the organization maintain an office, employees, or agents outside of the office States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		-
J	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			.,
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

Form 990 (2021) CENTRAL CITY CONCERN Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	l		
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			,,
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
20	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
_	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а	"Yes," complete Schedule L, Part IV	28a		x
h	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?	200		<u> </u>
Ū	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
Da	Note: All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
Par				
-	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 73 Enter the number of Forms W-2G included on line 1a Enter -0- if not applicable 1b			
	Litter the number of Forms W-2d included of fine 1a. Litter -0-11 not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	4.	Х	
	(yannoning) withinings to prize withers:	1c	-23	ı

O21) CENTRAL CITY CONCERN Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 1430			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	_		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			x
h	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		
D	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	8		
	Did the appropriate average realize product and to should be distributions and averaging 40000	9a		
	Did the sponsoring organization make any taxable distributions under section 4906? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	Note: See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1	7		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b1	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
		15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶OR, CA, CT			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.	. ,		
	X Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a	nd fina	ncial	
	statements available to the public during the tax year.	_		
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	PETER BEYER CFO - (503) 294-1681			

232 NW 6TH AVENUE, PORTLAND, OR 97209

Form 990 (2021) CENTRAL CITY CONCERN 93-0728816 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization n	or any related	orga	aniza	ation	cor	npei	nsat	ted any current officer, o	director, or trustee.	
(A)	(B)			_ (0	C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos heck	ition more	than	one	Reportable	Reportable	Estimated
	hours per	box	, unle cer an	ss pe	rson i	is bot	h an	compensation	compensation	amount of
	week	\vdash				u.c	T	from the	from related	other
	(list any hours for	direct				_		organization	organizations (W-2/1099-MISC/	compensation from the
	related	ee or	stee			nsate		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Individual trustee or director	Institutional trustee)yee	Highest compensated employee		1099-NEC)	,	and related
	below	vidual	tutior	Je.	Key employee	est co	ner			organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(1) RACHEL SOLOTAROFF	40.00	-								
CEO	3.00			Х				324,056.	0.	62,163.
(2) ANDREW B. MENDENHALL	40.00	1							_	
CHIEF MEDICAL OFFICER						Х		286,644.	0.	61,169.
(3) AMANDA RISSER	40.00	-								
MEDICAL DIRECTOR						Х		244,729.	0.	40,488.
(4) SEAN HUBERT	40.00	1						010 205	0	50 654
VICE PRESIDENT AND CHIEF STRATEGY OF	1.00					Х		219,307.	0.	59,654.
(5) JACQUELYN S. HUNT	40.00	1				х		210 222	0.	44 026
CHIEF INTEGRATION & INNOVA (6) OSCAR CARDONA	40.00					Λ		219,222.	0.	44,036.
CHIEF PEOPLE OFFICER	40.00	1				x		231,256.	0.	21 359
(7) PETER BEYER	40.00					Λ		251,250.	0.	21,359.
CFO	40.00	ł		x				172,066.	0.	26,539.
(8) BEN BERRY	1.00								- •	23,333.
DIRECTOR		x						0.	0.	0.
(9) RICO A. BOCALA	1.00									
DIRECTOR		х						0.	0.	0.
(10) MICHELLE CARDINAL	1.00									
DIRECTOR		х						0.	0.	0.
(11) ANDY DAVIDSON	1.00									
DIRECTOR		Х						0.	0.	0.
(12) SANDI DELAROSA	1.00									
DIRECTOR		Х						0.	0.	0.
(13) RILLA DELORIER	1.00									
DIRECTOR		Х						0.	0.	0.
(14) ISAAC DIXON	1.00									
CHAIR		Х		Х				0.	0.	0.
(15) LINDA GIRARD	1.00									
DIRECTOR	1.00	Х					_	0.	0.	0.
(16) MATT HARRINGTON	1.00	1_								
DIRECTOR		Х						0.	0.	0.
(17) LARRY NAITO	1.00	ļ.,								_
DIRECTOR		Х						0.	0.	0.

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Form 990 (2021) CENTRAL CITY CONCERN 93-0728816 Page **8**

Iline	Form 990 (2021) CENTRAL CITY CONCERN 93-0728816 Page 8										
Name and title	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
Compensation from the organizations week (list any hours for related organizations below line) Figure 19 Fig	(A)	(B)							(D)	(E)	(F)
Nours for related vigarizations below week (list any hours for related vigarizations below line) Nours for related vigarizations (W.2/1099-MISC/ 1099-NEC) Nours for related vigarizations (W.2/1099-MISC/ 1099-NEC) Nours for vigarizations (W.2/1099-NEC) Nours for vigarizations (W.2/	Name and title	Average	(do					one	Reportable	Reportable	Estimated
(list any hours for related organizations below line) 1,000 1,00			box	, unle	ss pe	rson	is bot	h an		· •	
Table Marvin Seppala, M.D. 1.00			⊢—	CCI AII	luau	II ecit	Ji/ ii us	100)	1		
1.00		1 '	lirecto							•	
Table Marvin Seppala, M.D. 1.00			3 or c	stee			ısatec			,	
Table Marvin Seppala, M.D. 1.00		organizations	truste	al trus		yee	mper			,	
Table Marvin Seppala, M.D. 1.00			idual	tution	-e	oldm	est co loyee	ıer			organizations
1.80 MARVIN SEPPALA, M.D.		line)	Indiv	Insti	Offic	Key 6	High emp	Бm			
1.00	(18) MARVIN SEPPALA, M.D.	1.00									
DIRECTOR			Х						0.	0.	0.
Carretary / Treasurer	(19) JULIE SHEPPARD	1.00									
SECRETARY/TREASURER	DIRECTOR		Х						0.	0.	0.
Call Richard Gibson, M.D.		1.00									
DIRECTOR			Х		Х				0.	0.	0.
DIRECTOR	,	1.00									
DIRECTOR			Х						0.	0.	0.
1.00		1.00									
DIRECTOR X			Х						0.	0.	0.
(24) JONATHAN RADMACHER 1.00 X X 0. 0. VICE CHAIR X X 0. 0. (25) ERIC FRIEDENWALD-FISHMAN 1.00 X 0. 0. DIRECTOR X 0. 0. 0. (26) DAVE SWARTLEY 1.00 X 0. 0. DIRECTOR X 0. 0. 0. 1b Subtotal 1,697,280. 0. 315,40 c Total from continuation sheets to Part VII, Section A 0. 0. 0. d Total (add lines 1b and 1c) 1,697,280. 0. 315,40	, ,	1.00									
VICE CHAIR X X X X 0. 0. (25) ERIC FRIEDENWALD-FISHMAN 1.00 X 0. 0. 0. DIRECTOR X 0. 0. 0. (26) DAVE SWARTLEY 1.00 0. 0. 0. DIRECTOR X 0. 0. 0. 1b Subtotal 1,697,280. 0. 315,40 c Total from continuation sheets to Part VII, Section A 0. 0. 0. d Total (add lines 1b and 1c) 1,697,280. 0. 315,40			Х						0.	0.	0.
Carlo		1.00									
DIRECTOR X 0. 0. (26) DAVE SWARTLEY 1.00 X 0. 0. DIRECTOR X 0. 0. 0. 1b Subtotal 1,697,280. 0. 315,40 c Total from continuation sheets to Part VII, Section A 0. 0. 0. d Total (add lines 1b and 1c) 1,697,280. 0. 315,40			Х		Х				0.	0.	0.
(26) DAVE SWARTLEY 1.00 DIRECTOR X 1b Subtotal > 1,697,280 c Total from continuation sheets to Part VII, Section A > 0 d Total (add lines 1b and 1c) > 1,697,280 0 0 315,40	, ,	1.00									
DIRECTOR X 0. 0. 1b Subtotal 1,697,280. 0. 315,40 c Total from continuation sheets to Part VII, Section A 0. 0. d Total (add lines 1b and 1c) 1,697,280. 0. 315,40			Х						0.	0.	0.
1b Subtotal 1,697,280. 0. 315,40 c Total from continuation sheets to Part VII, Section A 0. 0. d Total (add lines 1b and 1c) 1,697,280. 0. 315,40		1.00									
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 1,697,280. 0. 315,40			Х						- •	_	0.
d Total (add lines 1b and 1c) 1,697,280. 0. 315,40										•	315,408.
	o Total Homodolistic Control of Cart VIII, Goods 17.										
											315,408.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
J.R. JOHNSON LLC	MAINTENANCE/REPAIR	_
9425 N BURRAGE AVE, PORTLAND, OR 97217	SERVICES/EQUIPMENT	371,220.
OFFICE OF GENERAL COUNSEL NETWORK LLC,		
1515 SW FIFTH AVENUE SUITE 1032, PORTLAND,	LEGAL SERVICES	361,536.
SCOT GUDGER		
16509 NW SELLER ROAD, BANKS, OR 97106	CONTRACTROR - HEALTH SERVICES	193,033.
WORKS PROGRESS ARCHITECTURE		
811 SE STARK STREET, PORTLAND, OR 97214	HOUSING DEVELOPMENT SERVICES	167,751.
BULLARD LAW, 200 SW MARKET ST, STE 1900,		
PORTLAND, OR 97201	LEGAL SERVICES	165,784.
2 Total number of independent contractors (including but not limited to	those listed above) who received more than	
\$100,000 of compensation from the organization	9	
	<u> </u>	- 000 (

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Form 990 (2021) CENTRAL CIT
Part VIII Statement of Revenue CENTRAL CITY CONCERN 93-0728816 Page 9

		Check if Schedule O	contains a	a response	or note to any lin	ne in this Part VIII			
		CHOCK II COHOGGIO C	ooritaii io t	атоороноо	or rioto to driy iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
<u>ω</u> ω				1. 1					30000013 312 314
발발		Federated campaigns		1a					
اع ق		Membership dues		1b					
Łŷ,	С	Fundraising events		1c	346,232.				
a git	d	Related organizations		1d					
ini	е	Government grants (conti	ributions)	1e	30,222,032.				
Š	f	All other contributions, gifts,	grants, and	d					
F 등		similar amounts not included	l above	1f	13,888,927.				
Ę Ó	a	Noncash contributions included in		1g \$	92,191.				
Contributions, Gifts, Grants and Other Similar Amounts		Total. Add lines 1a-1f			, 	44,457,191.			
		Totall / lad in loo la li			Business Code	, , ,			
o l	2 a	HEALTH AND RECOVERY			624100	49,419,875.	49,419,875.		
<u>Š</u>	2 a	SUPPORTIVE HOUSING			624200	15,220,383.	15,220,383.		
je ne	D		7.7		624310			252 562	
e u	С	EMPLOYMENT AND SOCI	АЬ		624310	858,924.	505,361.	353,563.	
gra Re	d								
Program Service Revenue	е								
۵	f	All other program service							
\Box	g	Total. Add lines 2a-2f				65,499,182.			
	3	Investment income (include	ding divid	ends, intere	est, and				
		other similar amounts)		>	14,238.			14,238.	
	4	Income from investment of							
	5	Royalties							
		·		(i) Real	(ii) Personal				
	6 a	Gross rents	6a						
		Less: rental expenses	6b						
		Rental income or (loss)	6c						
	٦	Net rental income or (loss)							
		Gross amount from sales of	-	Securities	(ii) Other				
	<i>i</i> a		 ``	Jecurities -	(ii) Other				
		assets other than inventory	7a						
a l	b	Less: cost or other basis							
ž		and sales expenses	7b						
e e	С	Gain or (loss)	7c						
ther Revenue		Net gain or (loss)							
je	8 a	Gross income from fundraisi	ng events (not					
₽		including \$	346,232	• of					
		contributions reported on	line 1c).	See					
		Part IV, line 18		8a	0.				
	b	Less: direct expenses		8b	155,659.				
	С	Net income or (loss) from	fundraisir	ng events		-155,659.			-155,659.
		Gross income from gamin							
	_	Part IV, line 19							
	b	Less: direct expenses							
		Net income or (loss) from			>				
		Gross sales of inventory,							
	ю а								
		and allowances							
		Less: cost of goods sold							
\rightarrow	С	Net income or (loss) from	sales of i	nventory					
S _I					Business Code				
Miscellaneous Revenue	11 a								
lan en	b								
Sel Sel	С								
Risi	d	All other revenue							
		Total. Add lines 11a-11d			>				
	12	Total revenue. See instruction				109,814,952.	65,145,619.	353,563.	-141,421.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons			· · · · · · · · · · · · · · · · · · ·	
	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	1,535,330.	1,535,330.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	61.6 0.70		616 070	
_	trustees, and key employees	616,078.		616,078.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)	54,916,184.	44,131,001.	10,354,516.	430,667.
7	Other salaries and wages	54,910,104.	44,131,001.	10,334,310.	430,007.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,617,743.	2,129,723.	465,813.	22,207.
9	_	7,158,555.	5,715,774.	1,383,182.	59,599.
10	Other employee benefits	5,272,043.	4,209,482.	1,018,668.	43,893.
11	Payroll taxes	3,272,043.	4,205,402.	1,010,000.	43,033.
а	` , , ,				
b	Management				
	Legal				
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
q	Other. (If line 11g amount exceeds 10% of line 25,				
J	column (A), amount, list line 11g expenses on Sch O.)	5,405,645.	2,787,931.	2,493,051.	124,663.
12	Advertising and promotion				
13	Office expenses	1,498,021.	1,284,175.	355,761.	-141,915.
14	Information technology	2,622,201.	1,142,418.	1,479,683.	100.
15	Royalties				
16	Occupancy	3,520,828.	3,366,654.	154,174.	
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	554,706.	100,335.	454,371.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,627,290.	3,486,425.	140,865.	
23	Insurance	935,591.	844,413.	90,172.	1,006.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	2 122 251	0.100.051		
a	PRESCRIPTION COSTS	9,182,064.	9,182,064.	1 506	
b	CLIENT RELATED COSTS	6,565,687.	6,563,961.	1,726.	
С	UTILITIES DED CONNEL DELAMED COCMC	1,750,989.	1,708,687.	42,302.	2 205
d	PERSONNEL RELATED COSTS	1,327,399.	323,356.	1,000,838.	3,205.
e oe	All other expenses Add lines 1 through 34e	1,609,891.	13,587,936.	-12,007,040. 8,044,160.	28,995.
25	Total functional expenses. Add lines 1 through 24e	110,716,245.	102,099,665.	0,044,100.	572,420.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	11 TOHOWARY GOT 30-2 (NGC 306-720)		L		F 000 (2004)

Form 990 (2021)

Part X Balance Sheet CENTRAL CITY CONCERN 93-0728816 Page **11**

Pa	IL A	Balance Sheet					
		Check if Schedule O contains a response or	note to any	/ line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing				1	
	2	Savings and temporary cash investments			45,424,057.	2	55,635,246.
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net	19,764,348.	4	18,760,534.		
	5	Loans and other receivables from any curren					
		trustee, key employee, creator or founder, su					
		controlled entity or family member of any of t		5			
	6	Loans and other receivables from other disquared	ualified per	sons (as defined			
		under section 4958(f)(1)), and persons descr	ibed in sec	tion 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net			57,893,835.	7	57,619,862.
Assets	8	Inventories for sale or use				8	
Ä	9	Prepaid expenses and deferred charges			1,027,971.	9	1,151,676.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	107,149,475.			
	b	Less: accumulated depreciation		32,933,082.	75,169,448.	10c	74,216,393.
	11	Investments - publicly traded securities		11			
	12	Investments - other securities. See Part IV, lin	13,383,517.	12	13,482,888.		
	13	Investments - program-related. See Part IV, li		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	64,458.	15	57,958.		
	16	Total assets. Add lines 1 through 15 (must e			212,727,634.	16	220,924,557.
	17	Accounts payable and accrued expenses		10,041,428.	17	10,897,309.	
	18	Grants payable		18			
	19	Deferred revenue			2,870,539.	19	10,694,980.
	20	Tax-exempt bond liabilities			3,012,886.	20	2,915,801.
	21	Escrow or custodial account liability. Comple				21	
S	22	Loans and other payables to any current or f					
Liabilities		trustee, key employee, creator or founder, su					
abil		controlled entity or family member of any of t				22	
Ĩ	23	Secured mortgages and notes payable to un			44,590,013.	23	43,540,229.
	24	Unsecured notes and loans payable to unrel				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on li					
		of Schedule D	•	·	2,719,981.	25	3,921,169.
	26	Total liabilities. Add lines 17 through 25			63,234,847.	26	71,969,488.
		Organizations that follow FASB ASC 958,					
ses		and complete lines 27, 28, 32, and 33.		·			
<u>a</u>	27	Net assets without donor restrictions			124,948,984.	27	124,960,759.
Ba	28	Net assets with donor restrictions	24,543,803.	28	23,994,310.		
nd		Organizations that do not follow FASB AS					
Ē		and complete lines 29 through 33.	- ,	,			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current fur	nds			29	
set	30	Paid-in or capital surplus, or land, building, o				30	
As	31	Retained earnings, endowment, accumulated				31	
É	32	Total net assets or fund balances		_	149,492,787.	32	148,955,069.
_	33	Total liabilities and net assets/fund balances			212,727,634.	33	220,924,557.
		. J.aapmiliou and not abboto/faria balarious			., , •		1 , 1 = - , 11 = 1 •

Form **990** (2021)

CENTRAL CITY CONCERN 93-0728816 Page 12 Form 990 (2021) Part XI Reconciliation of Net Assets Х Check if Schedule O contains a response or note to any line in this Part XI 109,814,952. 1 Total revenue (must equal Part VIII, column (A), line 12) 1 Total expenses (must equal Part IX, column (A), line 25) 2 2 110,716,245. 901,293. 3 Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 149,492,787. 4 359,509. Net unrealized gains (losses) on investments 5 5 Donated services and use of facilities 6 6 7 7 Investment expenses 4,695. 8 Prior period adjustments 8 Other changes in net assets or fund balances (explain on Schedule O) -629. 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 148,955,069. column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Х Yes No 1 Accounting method used to prepare the Form 990: Lash X Accrual __ Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? Х 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant? Х 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2021)

2c X

3a | X

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number CENTRAL CITY CONCERN 93-0728816 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support	71	•	,				
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
	Gifts, grants, contributions, and	(-,	(-, : :	(-,	(-,	(-)	(-)	
	membership fees received. (Do not							
	include any "unusual grants.")	14,327,185.	10,735,089.	7,290,517.	47,262,708.	44,457,191.	124,072,690.	
2	Tax revenues levied for the organ-						_	
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	14,327,185.	10,735,089.	7,290,517.	47,262,708.	44,457,191.	124,072,690.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						4,172,461.	
	Public support. Subtract line 5 from line 4.						119,900,229.	
	ction B. Total Support	1						
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
	Amounts from line 4	14,327,185.	10,735,089.	7,290,517.	47,262,708.	44,457,191.	124,072,690.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,	1 066 430	350 503	201 062	44 011	14 020	1 000 425	
_	and income from similar sources	1,266,432.	352,593.	321,263.	44,911.	14,238.	1,999,437.	
9	Net income from unrelated business							
	activities, whether or not the	-10,938.	57 OO2	212 225	756,876.	353,563.	1 254 022	
40	business is regularly carried on	-10,936.	-57,903.	213,335.	730,870.	333,363.	1,254,933.	
10	Other income. Do not include gain							
	or loss from the sale of capital assets (Explain in Part VI.)	3,986,197.	6,447,475.	2,810,217.			13,243,889.	
11	Total support. Add lines 7 through 10	3,300,137.	0,417,473.	2,010,217.			140,570,949.	
12	Gross receipts from related activities,	etc (see instruction	one)			12	397,366,318.	
	First 5 years. If the Form 990 is for the			ourth or fifth tax v		<u> </u>	337,300,310.	
10	organization, check this box and stor					* * * *	ightharpoonup	
Sec	etion C. Computation of Publ		rcentage					
	Public support percentage for 2021 (column (f))		14	85.30 %	
	Public support percentage from 2020					15	80.66 %	
	33 1/3% support test - 2021. If the							
	stop here. The organization qualifies	•		•		•		
b	33 1/3% support test - 2020. If the							
	and stop here. The organization qual	-						
17a	10% -facts-and-circumstances tes							
	and if the organization meets the fact	-						
	meets the facts-and-circumstances to		•	-	•		. .	
b	10% -facts-and-circumstances tes	-			-			
	more, and if the organization meets the	_						
	organization meets the facts-and-circ				-			
18								

Page 3

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, 1	,				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year	1					
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support				_	_	
Cale	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
11							
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	tion,
							<u></u> ▶∟⊥
	ction C. Computation of Publ					11	
	Public support percentage for 2021 (I					15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves					Land	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
198	a 33 1/3% support tests - 2021. If the						I / IS not
	more than 33 1/3%, check this box a						P
k	33 1/3% support tests - 2020. If the	•			•	•	
20	line 18 is not more than 33 1/3%, che						

Schedule A (Form 990) 2021 CENTRAL CITY CONCERN 93-0728816 Page 4

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

1	Are all of the organization's supported organizations listed by name in the organization's governing
	documents? If "No," describe in Part VI how the supported organizations are designated. If designated by
	class or purpose, describe the designation. If historic and continuing relationship, explain.

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
 - **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
 - c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
01		
3b		
3с		
_		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
ad		
9b		
9c		
90		
10a		
10b		

Sche	dule A (Form 990) 2021 CENTRAL CITY CONCERN	93-0728816	Pa	age 5
Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations	•		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization how the powers to appoint and/or remove officers, directors, or trustees were allocated amos supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	officers, e) upported		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax	(
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations	•	•	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see in:	structions).		
а	The organization satisfied the Activities Test. Complete line 2 below.	,		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.	ntity (see instruction	ons).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
~	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.	20		
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
a	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
	July and the contract of the contract of the policies, programs, and delivition of delivition			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Orgar	nizations			
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Section A - Adjusted Net Income (A) Prior Year						
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
c	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
_6	Multiply line 5 by 0.035.	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functional	ally integrate	ed Type III supporting org	anization (see		
	instructions).					

Schedule A (Form 990) 2021

	dule A (Form 990) 2021 CENTRAL CITY CONCERT				3-0/28816	Page 7
Pai	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _{(continu}	ıed)		
Secti	ion D - Distributions				Current Y	ear
1	Amounts paid to supported organizations to accomplish exe			1		
2	Amounts paid to perform activity that directly furthers exempt					
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpos	es of supported organizatior	ns	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which t	he organization is responsive	е			
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ıs	(iii) Distributa Amount for	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
а	From 2016					
b	From 2017					
С	From 2018					
d	From 2019					
е	From 2020					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2021 distributable amount					
i	Carryover from 2016 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
а	Applied to underdistributions of prior years					
	Applied to 2021 distributable amount					
С	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
а	Excess from 2017					
b	Excess from 2018					
С	Excess from 2019					

Schedule A (Form 990) 2021

d Excess from 2020 e Excess from 2021

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

CENTRAL CITY CONCERN

Employer identification number 93-0728816

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Fund	s or Accounts. Complete if the	
	organization answered "Yes" on Form 990, Part IV, line		2 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
		(a) Donor advised funds	(b) Funds and other accounts	
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor advi	ised funds	
	are the organization's property, subject to the organization's	exclusive legal control?	Yes I	No
6	Did the organization inform all grantees, donors, and donor ad			
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose	e conferring	
	impermissible private benefit?		Yes I	No
Pai	t II Conservation Easements. Complete if the org	anization answered "Yes" on Form 990,	Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recreated	tion or education)	f a historically important land area	
	Protection of natural habitat	Preservation of	f a certified historic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form		
	day of the tax year.		Held at the End of the Tax Y	ear
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c	
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic struct	ture	
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, release	eased, extinguished, or terminated by th	ne organization during the tax	
	year ▶			
4	Number of states where property subject to conservation eas			
5	Does the organization have a written policy regarding the per	·		
	violations, and enforcement of the conservation easements it			No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing con	nservation easements during the year	
_	<u> </u>			
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserva	ation easements during the year	
•	> \$		0/1 \/ 4\/\P\/\)	
8	Does each conservation easement reported on line 2(d) abov	•		NI -
•	and section 170(h)(4)(B)(ii)?			No
9	In Part XIII, describe how the organization reports conservation	•		
	balance sheet, and include, if applicable, the text of the footn	lote to the organization's financial staten	nents that describes the	
Pai	organization's accounting for conservation easements. † III Organizations Maintaining Collections of	f Δrt Historical Treasures or C	Other Similar Assets	—
. u	Complete if the organization answered "Yes" on Form		Strict Chimai Accets.	
	If the organization elected, as permitted under FASB ASC 95.		and halance sheet works	
ıu	of art, historical treasures, or other similar assets held for pub	·		
	service, provide in Part XIII the text of the footnote to its finan	,	•	
h	If the organization elected, as permitted under FASB ASC 95.			
-	art, historical treasures, or other similar assets held for public			
	provide the following amounts relating to these items:	combiners, cadeation, or research in rank	thoralise of public service,	
	(i) Revenue included on Form 990, Part VIII, line 1		> \$	
	(ii) Assets included in Form 990, Part X			—
2	If the organization received or held works of art, historical trea			—
_	the following amounts required to be reported under FASB A	, and the second	3, provido	
а	Revenue included on Form 990, Part VIII, line 1	_	> \$	
	Assets included in Form 990, Part X			—

Sche	dule D (Form 990) 2021 CENTRAL CIT	Y CONCERN					93-	07288	16	Page 2
Par		collections of A	rt, Histo	rical Tr	easures, c	r Other	Similar A	Asset	ts (continu	
3	Using the organization's acquisition, accessi	on, and other record	ds, check a	any of the	following tha	t make sigr	ificant use	of its		
	collection items (check all that apply):									
а	Public exhibition	d	ı 🗆 Lo	an or exc	hange progra	m				
b	Scholarly research	е		her	0.0					
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how the	y further tl	he organizatio	on's exemp	t purpose i	in Part	XIII.	
5	During the year, did the organization solicit of									
	to be sold to raise funds rather than to be m		•		•				Yes	☐ No
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the o	rganizatio	n answered "	Yes" on Fo	rm 990, Pa	art IV, I	ine 9, or	
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for co	ontribution	s or other as	sets not inc	cluded			
	on Form 990, Part X?								Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII									
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
	Distributions during the year						1e			
	Ending balance						1f			
	Did the organization include an amount on F						?	🗀	Yes	No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	xplanation	has been	provided on	Part XIII				
Par	t V Endowment Funds. Complete i	f the organization ar	nswered "\	es" on Fo	rm 990, Part	IV, line 10.				
		(a) Current year	(b) Prid	or year	(c) Two year	s back (d)	Three years	back	(e) Four	years back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
	End of year balance									
2	Provide the estimated percentage of the cur	rent year end baland	ce (line 1g,	column (a	a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment >	%								
С	Term endowment	%								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3а	Are there endowment funds not in the posse	ession of the organiz	ation that	are held a	nd administe	red for the	organizatio	n	_	
	by:									Yes No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organiza	ations listed as requi	red on Sch	nedule R?					3b	
4	Describe in Part XIII the intended uses of the		owment fu	nds.						
Par										
	Complete if the organization answere	d "Yes" on Form 990	0, Part IV,	line 11a. S	See Form 990					
	Description of property	(a) Cost or o		` '	or other	` '	ımulated		(d) Book	value
		basis (investr	ment)		(other)	depre	ciation			
	Land				,521,234.					521,234.
	Buildings				,851,421.	28	,608,701			242,720.
С	Leasehold improvements				,081,210.		346,220			734,990.
d	Fauinment	I	1	4	926 089.	3	772 205		1	153 884.

2,769,521.

Schedule D (Form 990) 2021

74,216,393.

205,956.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Part VII	Investments -	Other Securities.
Part VII	Investments -	 Other Securities.

Complete if the organization answered	d "Yes" on Form 990,	Part IV, line 11b.	See Form 990,	Part X, line 12.
---------------------------------------	----------------------	--------------------	---------------	------------------

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) INVESTMENT IN LIMITED PARTNERSHIPS	13,482,888.	COST
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	13,482,888.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	>

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ACCRUED INTEREST	1,143,665.
(3)	CAPITAL LEASE OBLIGATIONS	152,682.
(4)	INTEREST RATE SWAP	13,738.
(5)	DEFERRED COMPENSATION LIABILITY	242,910.
(6)	DUE TO MANAGED PROPERTIES	2,368,174.
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	3,921,169.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

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	rt XI Reconciliation of Revenue per Audited Financial Stat	ements With Rever	ue per Return.	r ago -
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)			
c	Add lines 4a and 4b			
5 D a	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Sta			
ıa	Complete if the organization answered "Yes" on Form 990, Part IV, line	-	nises per neturn.	
1	Total expenses and losses per audited financial statements		1 1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		······	
a	Donated services and use of facilities	2a		
b	Prior year adjustments			
c	Other losses			
d	Other (Describe in Part XIII.)			
e	Add lines 2a through 2d	-	2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18	.)	5	
Pa	rt XIII Supplemental Information.			
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4		Part V, line 4; Part X, line 2; Part	t XI,
iines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an	y additional information.		
PART	TX, LINE 2:			
	,			
MANA	AGEMENT DOES NOT BELIEVE THE ORGANIZATION HAS ANY UNCERTAIN	TAX		
POSI	ITIONS.			

Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number CENTRAL CITY CONCERN 93-0728816 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations b Solicitation of government grants ☐ Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Pa	ırt I	Fundraising Events. Complete if the of fundraising event contributions and gr								
			(a) Event #1 VIRTUAL EVENT	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through col. (c))				
une			(event type)	(event type)	(total number)					
Revenue	1	Gross receipts	346,232.			346,232.				
	2	Less: Contributions	346,232.			346,232.				
	3	Gross income (line 1 minus line 2)								
	4	Cash prizes								
Se	5	Noncash prizes								
pens	6	Rent/facility costs								
Direct Expenses	7	Food and beverages								
	8	Entertainment								
	9	Other direct expenses	155,659.			155,659.				
	10	Direct expense summary. Add lines 4 through			>	155,659.				
De	11					-155,659.				
Pa	ırt	Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	1 990, Part IV, line 19, or	reported more than					
		\$13,000 0111 01111 990-L2, line 0a.		(b) Pull tabs/instant		(d) Total gaming (add				
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))				
eve										
	1	Gross revenue								
ses	2	Cash prizes								
Direct Expenses	3	Noncash prizes								
Direct	4	Rent/facility costs								
	5	Other direct expenses								
	6	Volunteer labor	Yes % No	Yes % No	Yes % No					
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>					
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>					
			, , ,		,	•				
а	ls t	ter the state(s) in which the organization condu the organization licensed to conduct gaming a No," explain:	ctivities in each of these			Yes No				
		ere any of the organization's gaming licenses re Yes," explain:			year?	Yes No				
b If "Yes," explain:										

Sch	edule G (Form 990) 2021 CENTRAL CITY CONCERN 93-0	728816		Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?	🗀	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		_	
а	The organization's facility	13a		%
	An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address >			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount			
	of gaming revenue retained by the third party > \$			
С	s If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name			
	Gaming manager compensation ▶ \$			
	<u> </u>			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year ▶ \$			
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and I	art III, i	ines 9	, 9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule G	i (Form 990)	CENTRAL CITY CONCERN	93-0728816	Page 4
Part IV	(Form 990) Supplemental Infor	mation (continued)		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization CENTRAL CITY (CONCERN						Employer identification number 93-0728816
Part I General Information on Grants a							30 0.20020
Does the organization maintain records criteria used to award the grants or assi Describe in Part IV the organization's pro	stance?				ty for the grants or as	•	etion X Yes No
Part II Grants and Other Assistance to recipient that received more than	_				anization answered "	Yes" on Form 990, Par	t IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
CASCADIA BEHAVIORAL HEALTHCARE 847 NE 19TH AVENUE SUITE 100 PORTLAND, OR 97232	93-0770054	501(C)(3)	442,102.	0.			PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY
JOIN 1435 NE 81ST AVENUE #100 PORTLAND, OR 97213	93-1090005	501(C)(3)	290,022.	0.			PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY
NATIVE AMERICAN REHABILITATION ASSOCIATION OF THE NORTHWEST, INC 1776 SW MADISON STREET - PORTLAND, OR 97205	23-7098400	501(C)(3)	359,437.	0.			PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY
TRANSITION PROJECTS, INC. 665 NW HOYT STREET PORTLAND, OR 97209	93-0591582	501(C)(3)	443,769.	0.			PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY
2 Enter total number of section 501(c)(3) a3 Enter total number of other organization							>

 Schedule I (Form 990) 2021
 CENTRAL CITY CONCERN
 93-0728816
 Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.									
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance				
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other a	dditional information.					
PART I, LINE 2:									
MANAGEMENT REVIEWS SUBAWARD REIMBURSEMENT REQUESTS	FOR COMPLIANC	CE WITH THE							
APPLICABLE SUBAWARD CONTRACT, CONDUCTS REGULAR MEET	INGS WITH SUI	BAWARDEE							
AGENCY PROGRAM STAFF, AND REVIEWS AUDITED FINANCIAL	REPORTS FOR	THE							
SUBGRANTEES.									
PART II, LINE 1, COLUMN (H):									
NAME OF ORGANIZATION OR GOVERNMENT: CASCADIA BEHAVI	ORAL HEALTHCA	ARE							

Schedule I (Form 990) 2021

(H) PURPOSE OF GRANT OR ASSISTANCE: PASS-THROUGH OF FEDERAL FUNDS UNDER

CENTRAL CITY CONCERN 93-0728816 Schedule I (Form 990) Page 2 Part IV Supplemental Information FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY HOUSING SERVICE COORDINATORS CONTINUUM OF CARE PROGRAM. NAME OF ORGANIZATION OR GOVERNMENT: JOIN (H) PURPOSE OF GRANT OR ASSISTANCE: PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY HOUSING SERVICE COORDINATORS CONTINUUM OF CARE PROGRAM. NAME OF ORGANIZATION OR GOVERNMENT: NATIVE AMERICAN REHABILITATION ASSOCIATION OF THE NORTHWEST, INC. (H) PURPOSE OF GRANT OR ASSISTANCE: PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY HOUSING SERVICE COORDINATORS CONTINUUM OF CARE PROGRAM. NAME OF ORGANIZATION OR GOVERNMENT: TRANSITION PROJECTS, INC. (H) PURPOSE OF GRANT OR ASSISTANCE: PASS-THROUGH OF FEDERAL FUNDS UNDER FEDERAL ASSISTANCE LISTING NUMBER 14.267, MULTIFAMILY HOUSING SERVICE COORDINATORS CONTINUUM OF CARE PROGRAM.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

CENTRAL CITY CONCERN

Employer identification number 93-0728816

Pa	art I Questions Regarding Compensation						
	·		Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,						
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or						
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,						
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2					
	, , , , , , , , , , , , , , , , , , ,						
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's						
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to						
	establish compensation of the CEO/Executive Director, but explain in Part III.						
	X Compensation committee X Written employment contract						
	Independent compensation consultant X Compensation survey or study						
	Form 990 of other organizations X Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
	organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		х			
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х			
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the revenues of:						
а	The organization?	5a		х			
b	Any related organization?	5b		Х			
	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the net earnings of:						
а	The organization?	6a		х			
b	Any related organization?	6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments						
	not described on lines 5 and 6? If "Yes," describe in Part III	7		х			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the						
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in						
Begulations section 53 4958-6(c)?							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Schedule J (Form 990) 2021 CENTRAL CITY CONCERN 93-0728816 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	J-2 and/or 1099-MIS compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) RACHEL SOLOTAROFF	(i)	324,056.	0.	0.	62,163.	0.	386,219.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ANDREW B. MENDENHALL	(i)	286,644.	0.	0.	61,169.	0.	347,813.	0.
	(ii)	0.	0.	0,	0.	0.	0.	0.
(3) AMANDA RISSER	(i)	244,729.	0.	0.	40,488.	0.	285,217.	0.
	(ii)	0.	0.	0,	0.	0.	0.	0.
(4) SEAN HUBERT	(i)	219,307.	0.	0,	59,654.	0.	278,961.	0.
VICE PRESIDENT AND CHIEF STRATEGY OF	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JACQUELYN S. HUNT	(i)	219,222.	0.	0,	44,036.	0.	263,258.	0.
CHIEF INTEGRATION & INNOVA	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) OSCAR CARDONA	(i)	231,256.	0.	0,	21,359.	0.	252,615.	0.
CHIEF PEOPLE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) PETER BEYER	(i)	172,066.	0.	0.	26,539.	0.	198,605.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021	CENTRAL CITY CONCERN	93-0728816	Page 3
Part III Supplemental Information	1		-
Provide the information, explanation,	or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Pa	rt II. Also complete this part for any additional information.	

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Name of the organization

CENTRAL CITY CONCERN

Employer identification number
93-0728816

Part I Bond Issues SEE	E PART VI FOR CO	LUMN (F) CONTI	NUATIONS										
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	d (e) Issu	(e) Issue price (f) Descrip		on of purpose	(g) De	feased	ased (h) On behalf of issuer		(i) Pooled financing	
								Yes	No	Yes	No	Yes	No
STATE OF OREGON - OREGON FACILITIES					REFINANCE OF								
A AUTHORITY 93-6001787 NONE 0		02/04/10	4,	550,000.	DEBT AND CON		х		х		Х		
В													
<u>c</u>													
D													
Part II Proceeds													
				4		В С				D			
1 Amount of bonds retired													
2 Amount of bonds legally defeased													
3 Total proceeds of issue	Total proceeds of issue			4,550,000.									
4 Gross proceeds in reserve funds	Gross proceeds in reserve funds												
5 Capitalized interest from proceeds	Capitalized interest from proceeds												
6 Proceeds in refunding escrows	Proceeds in refunding escrows												
7 Issuance costs from proceeds	Issuance costs from proceeds			91,000.									
8 Credit enhancement from proceeds	Credit enhancement from proceeds												
9 Working capital expenditures from proceeds	Working capital expenditures from proceeds												
	Capital expenditures from proceeds			4,459,000.									
11 Other spent proceeds													
12 Other unspent proceeds													
13 Year of substantial completion	Year of substantial completion			2010									
			Yes	No	Yes	No	Yes	No		Yes		No	
Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,													
if issued prior to 2018, a current refunding issue)?			Х										
Were the bonds issued as part of a refunding issue of taxable bonds (or, if													
issued prior to 2018, an advance refunding issue)?				X									
16 Has the final allocation of proceeds been made													
17 Does the organization maintain adequate books and records to support the													
final allocation of proceeds?		х											
LUA For Panarwork Poduction Act Notice see t									Caba	dula K	(F	- 000	0004

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

Schedule K (Form 990) 2021 CENTRAL CITY CONCERN 93-0728816 Page 2

Part III Private Rusiness Use

Pai	T III Private Business Use								
		A		В		C)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	Х							
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		Х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		1.12 %		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		5.88 %		%	%		%	
6	Total of lines 4 and 5	7.00 %		%	%		9/		
7	Does the bond issue meet the private security or payment test?	Х							
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		Х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	Х							
Pai	rt IV Arbitrage								
		A		В		C)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х						
2	If "No" to line 1, did the following apply?		_						
a	Rebate not due yet?		Х						
b	Exception to rebate?		Х						
	No rebate due?		Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
_	performed								
3	Is the bond issue a variable rate issue?	Х							

 Schedule K (Form 990) 2021
 CENTRAL CITY CONCERN
 93-0728816
 Page 3

Part IV Arbitrage (continued)									
		A	E	3		С	D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
hedge with respect to the bond issue?		Х							
b Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х							
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period?		Х							
7 Has the organization established written procedures to monitor the									
requirements of section 148?		х							
Part V Procedures To Undertake Corrective Action									
		A	E	3		С	Е)	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
of federal tax requirements are timely identified and corrected through the									
voluntary closing agreement program if self-remediation isn't available under									
applicable regulations?		х							
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedul	e K. See inst	ructions.			,	,		
SCHEDULE K, PART I, BOND ISSUES:							,		
(A) ISSUER NAME: STATE OF OREGON - OREGON FACILITIES AUTHORITY							,		
(F) DESCRIPTION OF PURPOSE:							,		
REFINANCE OF EXISTING DEBT AND CONSTRUCTION OF FACILITY							,		
							,		
							,		

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public . Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization CENTRAL CITY CONCERN Employer identification number 93-0728816

Pa	rt I Types of Property				•				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contrib	etermin	•	is	
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications							-	
5	Clothing and household goods	X		9 842	ESTIMATED FAIR V	ALUE			
6	Cars and other vehicles			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Closely field stock Securities - Partnership, LLC, or								
••									
12	trust interests Securities - Miscellaneous								
13	Qualified conservation contribution -								
10	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies	X	8	82 321.	ESTIMATED FAIR V	ALUE			
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other (OTHER MISC.)	X	1	28.	ESTIMATED FAIR V	ALUE			
26	Other ()								
27	Other ()								
28	Other ()								
29	Number of Forms 8283 received by the organi	ization durin	a the tax vear for a	contributions					
	for which the organization completed Form 82								
	To Whom the digameation completed Form ce	.00,1 4,1 1, 1		Joinion			Yes	No	
30a	During the year, did the organization receive b	v contributio	on any property re	oorted in Part I, lines 1 throu	gh 28, that it				
	must hold for at least three years from the dat								
	exempt purposes for the entire holding period			•		30a		х	
b	If "Yes," describe the arrangement in Part II.								
31									
	Does the organization hire or use third parties					31	Х		
contributions?									
b	If "Yes," describe in Part II.					32a		Х	
33	If the organization didn't report an amount in o	column (c) fo	r a type of propert	v for which column (a) is che	ecked.				
	describe in Part II.	(5)	-, ₁₋ - 3. ppor	, (2) (3)	·,				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE	M, PART I, COLUMN (B):
THE NUMB	ER REPORTED IN PART I COLUMN (B) IS THE NUMBER OF
CONTRIBU	TIONS.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public

Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

CENTRAL CITY CONCERN

Employer identification number 93-0728816

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE MISSION OF CENTRAL CITY CONCERN (CCC) TO PROVIDE COMPREHENSIVE SOLUTIONS TO ENDING HOMELESSNESS AND ACHIEVING SELF-SUFFICIENCY. FOUNDED IN 1979, CCC HAS DEVELOPED A COMPREHENSIVE CONTINUUM OF AFFORDABLE HOUSING OPTIONS INTEGRATED WITH DIRECT SOCIAL SERVICES INCLUDING HEALTHCARE, RECOVERY, AND EMPLOYMENT. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: INCLUDING HEALTHCARE, RECOVERY, AND EMPLOYMENT. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: HOMELESSNESS, ADDICTION AND MENTAL HEALTH CHALLENGES. (CONTINUED ON SCHEDULE O). CENTRAL CITY CONCERN PROVIDES HOUSING SUPPORTIVE SERVICES AND ALTERNATIVES TO THESE INDIVIDUALS. THE HOOPER DETOXIFICATION STABILIZATION CENTER PROVIDES DRUG AND ALCOHOL DETOX SERVICES PROVIDES A PUBLIC SAFETY FUNCTION IN PORTLAND. THE LETTY OWINGS CENTER IS A RESIDENTIAL DRUG AND ALCOHOL TREATMENT PROGRAM FOR LOW-INCOME CHEMICALLY DEPENDENT WOMEN WHO ARE PREGNANT OR NEWLY PARENTING. THE OLD TOWN CLINIC (OTC) IS A HEALTHCARE CLINIC FOR A PATIENT BASE OF HOMELESS AND LOW-INCOME INDIVIDUALS. PUENTES IS A LINGUISTICALLY AND CULTURALLY APPROPRIATE SUBSTANCE ABUSE TREATMENT AND MENTAL HEALTH SERVICES PROGRAM FOR SPANISH SPEAKING FAMILIES. RECUPERATIVE CARE PROGRAM (RCP) PROVIDES TRANSITIONAL HOUSING, RECUPERATIVE HEALTHCARE SERVICES AND DAILY CASE MANAGEMENT FOR LOW-INCOME AND HOMELESS

Schedule O (Form 990) 2021 Page **2**

Name of the organization CENTRAL CITY CONCERN	Employer identification number 93-0728816
INDIVIDUALS FOLLOWING HOSPITALIZATION. THE BENEFIT AND ENTITLEMENT	
SPECIALIST TEAM (BEST) PROVIDES EXPEDITED ASSISTANCE WITH SSI/SSD AND	
MEDICAID APPLICATIONS FOR REFERRED HOMELESS INDIVIDUALS. FAMILY	
ALCOHOL AND DRUG FREE COMMUNITY HOUSING NETWORK (FAN) IS A	
COLLABORATIVE PROGRAM THAT SERVES FAMILIES RECOVERING FROM THE EFFECTS	
OF DRUG AND ALCOHOL ADDICTION. IT PROVIDES SERVICES IN CASE SERVICES,	
RENT SUBSIDY, AND ALCOHOL/DRUG FREE COMMUNITY HOUSING.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
OF THE NEARLY 2,281 UNITS OF HOUSING, MORE THAN 50% ARE ALCOHOL AND	
DRUG FREE COMMUNITY (ADFC) HOUSING FOR ADULTS; 88 UNITS ARE ADFC UNITS	
FOR FAMILIES IN RECOVERY.	
·	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
THIS BUSINESS OFFER EMPLOYMENT OPPORTUNITIES TO PEOPLE LIVING ON NO OR	
VERY LOW INCOMES. ALL HAVE MULTIPLE BARRIERS TO EMPLOYMENT SUCH AS	
HOMELESSNESS, OR CHEMICAL DEPENDENCY. THIS ENTERPRISE PROVIDES	
ON-THE-JOB TRAINING THAT INCREASES JOB SKILLS AND EMPLOYABILITY,	
LEADING TO BETTER-THAN-MINIMUM WAGE INCOMES AND HELPING PEOPLE MOVE	
FROM DEPENDENCY TO SELF-SUFFICIENCY.	
EMPLOYMENT ACCESS CENTER IS A JOB RESOURCE CENTER WITH SPECIALIZED	
PROGRAMS TO ASSIST HOMELESS INDIVIDUALS, OR THOSE AT RISK OF BECOMING	
HOMELESS, ACHIEVE SELF-SUFFICIENCY BY TEACHING THE VOCATIONAL AND	
SOCIAL SKILLS NEEDED TO FIND AND SUSTAIN FULL-TIME EMPLOYMENT.	

Schedule O (Form 990) 2021 Page 2

Name of the organization **Employer identification number** CENTRAL CITY CONCERN 93-0728816 FORM 990 IS REVIEWED AND APPROVED BY MANAGEMENT AND THE FINANCE COMMITTEE WITH SUBSEQUENT MANAGEMENT CERTIFICATION MADE TO THE AUDIT COMMITTEE. FORM 990, PART VI, SECTION B, LINE 12C: A CONFLICT OF INTEREST QUESTIONNAIRE AND STATEMENT IS COMPLETED/SIGNED ANNUALLY BY ALL BOARD MEMBERS. ALL EMPLOYEES ARE TRAINED ON THE CONFLICT OF INTEREST POLICY AT NEW EMPLOYEE ORIENTATION AND SIGN ACKNOWLEDGEMENT FORMS. ANY POTENTIAL CONFLICTS ARE REVIEWED BY THE DIRECTOR OF RISK MANAGEMENT AND DEPENDING ON THE CONFLICT IT IS BROUGHT TO THE APPROPRIATE COMMITTEE FOR REVIEW. THOSE COMMITTEES COULD EITHER BE EXECUTIVE TEAM AUDIT COMMITTEE, BOARD OR FINANCE COMMITTEE. FORM 990, PART VI, SECTION B, LINE 15: CCC HAS A COMPENSATION COMMITTEE. THE COMPENSATION COMMITTEE PERFORMED THE ANNUAL REVIEW OF THE EXECUTIVE DIRECTOR COMPENSATION THAT WAS REVIEWED AND APPROVED BY THE CHAIR AND VICE-CHAIR OF THE BOARD OF DIRECTORS. COMPENSATION FOR KEY EMPLOYEES IS ESTABLISHED BY THE EXECUTIVE DIRECTOR ON AN ANNUAL BASIS. THE MOST RECENT COMPENSATION PACKAGE FOR KEY EMPLOYEES WAS DETERMINED BY REFERENCE TO A COMPENSATION BENCHMARKING STUDY FOR COMPARABLE ORGANIZATIONS. FORM 990, PART VI, SECTION C, LINE 19: A COMPLETE COPY OF THE ORGANIZATION'S FORM 990 CAN BE OBTAINED FROM CCC'S WEBSITE. OTHER GOVERNING DOCUMENTS, SUCH AS FORM 1023 AND 1024 ARE AVAILABLE FROM THE ORGANIZATION UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: EQUITY IN LOSSES OF LIMITED PARTNERSHIP -629.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number Name of the organization CENTRAL CITY CONCERN 93-0728816

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
CENTRAL CITY INVESTOR, INC 93-0728816	CONDUCT, PROMOTE OR				
232 NW SIXTH AVENUE	ATTAINMENT OF LAWFUL				
PORTLAND, OR 97209	BUSINESS	OREGON	0.	0.	CENTRAL CITY CONCERN
CCC-8 NW 8TH, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER IN 8 NW 8TH				
PORTLAND, OR 97209	LIMITED PARTNERSHIP	OREGON	0.	0.	CENTRAL CITY CONCERN
CCC - HOTEL ALDER, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER IN HOTEL				
PORTLAND, OR 97209	ALDER LIMITED PARTNERSHIP	OREGON	0.	0.	CENTRAL CITY CONCERN
CENTRAL CITY HOUSING, LLC - 93-0728816	ENGAGE IN REAL ESTATE				
232 NW SIXTH AVENUE	OWNERSHIP AND RELATED				
PORTLAND, OR 97209	ACTIVITIES	OREGON	0.	0.	CENTRAL CITY CONCERN

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
CENTRAL CITY CONCERN DEVELOPMENT -	SUPPORT AND BENEFIT,						i
26-4282195, 232 NW SIXTH AVENUE, PORTLAND,	FINANCIALLY AND/OR				CENTRAL CITY		l
OR 97209	OPERATIONALLY CENTRAL CITY	OREGON	501(C)(3)	11	CONCERN		х
CENTRAL CITY CONCERN FOUNDATION - 26-2841032	SUPPORT AND BENEFIT,						
232 NW SIXTH AVENUE	FINANCIALLY AND/OR				CENTRAL CITY		ĺ
PORTLAND, OR 97209	OPERATIONALLY CENTRAL CITY	OREGON	501(C)(3)	11	CONCERN		х
CCC EASTSIDE QALICB - 82-2972478	SUPPORT AND BENEFIT,						
232 NW SIXTH AVENUE	FINANCIALLY AND/OR				CENTRAL CITY		i
PORTLAND, OR 97209	OPERATIONALLY CENTRAL CITY	OREGON	501(C)(3)	11	CONCERN		х
	1						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part I Continuation of Identification of Disregarded Entities

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
CCC ESTATE, LLC - 93-0728816	OWNER AND OPERATOR OF				
232 NW SIXTH AVENUE	RESIDENTIAL AFFORDABLE				
PORTLAND, OR 97209	HOUSING	OREGON	-36.	2,458,859.	CENTRAL CITY CONCERN
ROSE QUARTER HOUSING, LLC - 26-4402152	GENERAL PARTNER IN ROSE				
232 NW SIXTH AVENUE	QUARTER CONDO A LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	-31.	7,095,065.	CENTRAL CITY CONCERN
CCC - ADMINISTRATIVE GP, LLC - 93-0728816	GENERAL PARTNER IN MIRACLES				
232 NW SIXTH AVENUE	CENTRAL APARMENTS LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	-19.	969,481.	CENTRAL CITY CONCERN
CCC NE 2ND, LLC - 93-0728816	GENERAL PARTNER IN MIRACLES				
232 NW SIXTH AVENUE	CENTRAL APARTMENTS LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	-20.	969,481.	CENTRAL CITY CONCERN
CCC - TOWN CENTER GREENS, LP - 47-2954288	GENERAL PARTNER IN TOWN				
232 NW SIXTH AVENUE	CENTER GREENS LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	-61.	5,548,712.	CENTRAL CITY CONCERN
CCC - 1ST AND ARTHUR, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER 1ST &				
PORTLAND, OR 97209	ARTHUR LIMITED PARTNERSHIP	OREGON	-26.	3,078,048.	CENTRAL CITY CONCERN
CCC - ACQUISITION, LLC - 93-0728816					
232 NW SIXTH AVENUE					
PORTLAND, OR 97209	OWNER OF 110 SW ARTHUR	OREGON	0.	0.	CENTRAL CITY CONCERN
CENTRAL CITY MCA, INC - 47-4794734					
232 NW SIXTH AVENUE					
PORTLAND, OR 97209	MEMBER OF CCC NE 2ND, LLC	OREGON	0.	0.	CENTRAL CITY CONCERN
CCC - STARK STREET, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER STARK				
PORTLAND, OR 97209	STREET LP	OREGON	-87.	4,018,932.	CENTRAL CITY CONCERN
CCC - EASTSIDE CAMPUS, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER IN EASTSIDE				
PORTLAND, OR 97209	CAMPUS LP	OREGON	-64.	14,964,785.	CENTRAL CITY CONCERN

Part I Continuation of Identification of Disregarded Entities

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity	, ,	foreign country)		'	entity
		,y,			·
CCC - INTERSTATE, LLC - 93-0728816					
232 NW SIXTH AVENUE	GENERAL PARTNER IN CCC -				
PORTLAND, OR 97209	INTERSTATE APARTMENTS LP	OREGON	-34.	1,823,026.	CENTRAL CITY CONCERN
CCC-HENRY, LLC - 93-0728816	GENERAL PARTNER IN C.K.				
232 NW SIXTH AVENUE	HENRY BUILDING LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	-128.	15,050,537.	CENTRAL CITY CONCERN
CCC-115 DIVISION STREET GP, LLC - 93-0728816	GENERAL PARTNER IN 115TH				
232 NW SIXTH AVENUE	STREET HOUSING LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	0.	1,752,435.	CENTRAL CITY CONCERN
CCC-DIVISION STREET GP - 93-0728816	GENERAL PARTNER IN DIVISION				
232 NW SIXTH AVENUE	STREET HOUSING PARTNERS				
PORTLAND, OR 97209	LIMITED PARTNERSHIP	OREGON	-15.	34,374.	CENTRAL CITY CONCERN
CCC-WESTWIND APARTMENTS LP - 93-0728816	GENERAL PARTNER IN WESTWIND				
232 NW 6TH AVE	APARTMENTS LIMITED				
PORTLAND, OR 97209	PARTNERSHIP	OREGON	0.	109,238.	CENTRAL CITY CONCERN
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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule	mana partn	er?
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No
THE ESTATE LIMITED											
PARTNERSHIP - 20-4374931, 232											
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		CCC ESTATE,								
97209	HOUSING	OR	LLC	RELATED	-36.	2,458,859.		x	N/A	x	.01%
ROSE QUARTER CONDO A LIMITED											
PARTNERSHIP - 26-4473087, 232]										
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		ROSE QUARTER								
97209	HOUSING	OR	HOUSING, LLC	RELATED	-31.	7,095,065.		x	N/A	x	.01%
MIRACLES CENTRAL APARTMENTS			CCC NE 2ND,								
LIMITED PARTNERSHIP -]		LLC AND CCC -								
47-3380178, 232 NW 6TH	LOW-INCOME		ADMINISTRATIVE								
AVENUE, PORTLAND, OR 97209	HOUSING	OR	GP, LLC	RELATED	-39.	1,938,962.		x	N/A	x	.01%
1ST & ARTHUR, LIMITED											
PARTNERSHIP - 93-0728816, 232											
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		CCC - 1ST AND								
97209	HOUSING	OR	ARTHUR, LLC	RELATED	-26.	3,078,048.		x	N/A	Х	.01%

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	end-of-year	(h) Percentage ownership	512(cont	tion b)(13) rolled tity?
		country)		or trust)		assets			No
ROSE QUARTER HOUSING CONDOMINIUM ASSOCIATION									
- 26-4402152, 232 NW SIXTH AVENUE, PORTLAND,	MUTUAL BENEFIT								
OR 97209	CORPORATION	OR	N/A	C CORP	-328.	498.	100.00%		Х

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Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal	Direct controlling	Predominant income	Share of total	Share of		portion-	Code V-UBI	General o	Percentage
of related organization		domicile (state or	entity	(related, unrelated, excluded from tax under	income	end-of-year	ate allo	cations?	amount in box 20 of Schedule	managing partner?	ownership
		`foreign country)		sections 512-514)		assets	Yes	No		Yes No	1
TOWN CENTER GREENS LIMITED											
PARTNERSHIP - 47-3002763, 232			CCC TOWN								
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		CENTER GREENS,								
97209	HOUSING	OR	LP	RELATED	-61.	5,548,712.		x	N/A	х	.01%
STARK STREET APARTMENTS											
LIMITED PARTNERSHIP -											
81-8281126, 232 NW 6TH	LOW-INCOME		CCC - STARK								
AVENUE, PORTLAND, OR 97209	HOUSING	OR	STREET, LLC	RELATED	-87.	4,018,932.		x	N/A	x	.01%
C.K. HENRY BUILDING LIMITED											
PARTNERSHIP - 81-4802767, 232											
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		CCC - HENRY,								
97209	HOUSING	OR	LLC	RELATED	-128.	15,050,537.		x	N/A	Х	.01%
CCC - INTERSTATE APARTMENTS											
LIMITED PARTNERSHIP -			ccc -								
81-4842318, 232 NW 6TH	LOW-INCOME		INTERSTATE,								
AVENUE, PORTLAND, OR 97209	HOUSING	OR	LLC	RELATED	-34.	1,823,026.		x	N/A	Х	.01%
EASTSIDE CAMPUS LIMITED											
PARTNERSHIP - 81-5265240, 232											
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		CCC - EASTSIDE								
97209	HOUSING	OR	CAMPUS, LLC	RELATED	-64.	14,964,785.		x	N/A	Х	.01%
DIVISION STREET HOUSING											
PARTNERS, LIMITED PARTNERSHIP											
- 84-4020264, 232 NW 6TH	LOW-INCOME		CCC-DIVISION								
AVENUE, PORTLAND, OR 97209	HOUSING	OR	STREET GP	RELATED	-15.	34,374.		X	N/A	х	.01%
115TH STREET HOUSING LIMITED											
PARTNERSHIP - 85-1139614, 232			CCC-115								
NW 6TH AVENUE, PORTLAND, OR	LOW-INCOME		DIVISION								
97209	HOUSING	OR	STREET GP LLC	RELATED	0.	1,752,435.		X	N/A	Х	.01%
CCC-WESTWIND APARTMENTS LP -											
93-0728816, 232 NW 6TH AVE,	LOW-INCOME		CCC-WESTWIND								
PORTLAND, OR 97209	HOUSING	OR	LLC	RELATED	0.	109,238.		x	N/A	х	.01%

<u>Schedule R (Form 990) 2021 CENTRAL CITY CONCERN</u> 93-0728816 Page **3**

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Х	
b	Gift, grant, or capital contribution to related organization(s)	1b	Х	
	Gift, grant, or capital contribution from related organization(s)	1c		Х
	Loans or loan guarantees to or for related organization(s)	1d	Х	
	Loans or loan guarantees by related organization(s)	1e	Х	
f	Dividends from related organization(s)	1f		Х
	Sale of assets to related organization(s)	1g		Х
	Purchase of assets from related organization(s)	1h		Х
	Exchange of assets with related organization(s)	1i		Х
	Lease of facilities, equipment, or other assets to related organization(s)	1j	Х	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	х	
-1	Performance of services or membership or fundraising solicitations for related organization(s)	11		Х
	n Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
	Sharing of paid employees with related organization(s)	10		Х
р	Reimbursement paid to related organization(s) for expenses	1p	х	
q	Reimbursement paid by related organization(s) for expenses	1q	Х	
-				
r	Other transfer of cash or property to related organization(s)	1r		х
s	Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)	1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) C.K. HENRY BUILDING LIMITED PARTNERSHIP	A	202,115.	FMV
(2) CCC - INTERSTATE APARTMENTS LIMITED PARTNERSHIP	A	3,750.	FMV
(3) MIRACLES CENTRAL APARTMENTS LIMITED PARTNERSHIP	A	40,420.	FMV
(4) ROSE QUARTER CONDO A LIMITED PARTNERSHIP	A	62,684.	FMV
(5) STARK STREET APARTMENTS LIMITED PARTNERSHIP	A	23,896.	FMV
(6) THE ESTATE LIMITED PARTNERSHIP	A	56,080.	FMV

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) TOWN CENTER GREENS LIMITED PARTNERSHIP	A	156,415.	FMV
(8) DIVISION STREET HOUSING PARTNERS, LP	В	100,000.	FMV
(9) DIVISION STREET HOUSING PARTNERS, LP	J	231,040.	FMV
(10) 1ST & ARTHUR LIMITED PARTNERSHIP	J	10,031.	FMV
(11) EASTSIDE CAMPUS LIMITED PARTNERSHIP	J	17,019.	FMV
(12) CCC EASTSIDE QALICB	K	1,719,059.	FMV
(13) 1ST & ARTHUR LIMITED PARTNERSHIP	P	124,610.	FMV
(14) STARK STREET APARTMENTS LIMITED PARTNERSHIP	P	546,394.	FMV
(15) CCC - INTERSTATE APARTMENTS LIMITED PARTNERSHIP	P	33,910.	FMV
(16) CCC EASTSIDE QALICB	P	24,400.	FMV
(17) DIVISION STREET HOUSING PARTNERS, LP	P	252,826.	FMV
(18) EASTSIDE CAMPUS LIMITED PARTNERSHIP	P	339,589.	FMV
(19) ROSE QUARTER CONDO A LIMITED PARTNERSHIP	P	72,321.	FMV
(20) THE ESTATE LIMITED PARTNERSHIP	P	968,900.	FMV
(21) TOWN CENTER GREENS LIMITED PARTNERSHIP	P	213,131.	FMV
(22) DIVISION STREET HOUSING PARTNERS, LP	Q	138,854.	FMV
(23) 115TH STREET HOUSING LIMITED PARTNERSHIP	Q	360,400.	FMV
(24)			

<u>Schedule R (Form 990) 2021 CENTRAL CITY CONCERN</u> 93-0728816 Page **4**

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners see 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionat	or- Code V-UBI amount in box 20 as? of Schedule K-1	General of managing partner? Yes NO	(k) Percentage ownership

Schedule R (Form 990) 2021 CENTRAL CITY CONCERN	93-0728816	Page 5
Part VII Supplemental Information		
Provide additional information for responses to questions on Schedule R. See instructions.		
PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:		
·		
NAME OF RELATED ORGANIZATION:		
CENTRAL CITY CONCERN DEVELOPMENT		
PRIMARY ACTIVITY: SUPPORT AND BENEFIT, FINANCIALLY AND/OR OPERATIONALLY		
CENTRAL CITY CONCERN		
NAME OF RELATED ORGANIZATION:		
CENTRAL CITY CONCERN FOUNDATION		
PRIMARY ACTIVITY: SUPPORT AND BENEFIT, FINANCIALLY AND/OR OPERATIONALLY		
CENTRAL CITY CONCERN		
NAME OF RELATED ORGANIZATION:		
CCC EASTSIDE QALICB		
PRIMARY ACTIVITY: SUPPORT AND BENEFIT, FINANCIALLY AND/OR OPERATIONALLY		
CENTRAL CITY CONCERN		
PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:		
NAME OF DELAMED ODGANIZATION		
NAME OF RELATED ORGANIZATION:		
MIRACLES CENTRAL APARTMENTS LIMITED PARTNERSHIP		
DIRECT CONTROLLING ENTITY: CCC NE 2ND, LLC AND CCC - ADMINISTRATIVE GP,		
DIRECT CONTROLLING ENTITY. CCC NE 2ND, ELIC AND CCC ADMINISTRATIVE GI,		
LLC		

CARRYOVER DATA TO 2022

Name	Employer Identification Number	
CENTRAL CITY CONCERN	93-0728816	
Based on the information provided with this return, the following are possible carryover amounts to next y	ear.	
FEDERAL POST-2017 NET OPERATING LOSS - SALES OF BED BUG RESI	81	,531.
CA NET OPERATING LOSS	176	,776.
		
	·	
		

93-072883	FEIN:			FDUI F	ARRYOVER SCH	DETAIL C	17 NO	RESTS POST-20	ES OF BED BUG	CENTRAL CITY O	
				LDOLL	AIIII OVEII OOII	DE IAIL O	17 110	Section 382 Carryover		2 Annual Limitation	ection 3
	Amount Used for	Amount Used for 06/30/21	Amount Used for 06/30/20	Total Amount Used	Original Carryover Amount	'ear Origi- ated					
							45,191.	12,712.	57,903.	57,903. 81,531.	2018
										01,551.	2021
nount Amoun	Amount	Amount	Amount	E Amount	_						
	Used for	Used for	Used for	S Used for	etail						
										B	уре

112571 04-01-21

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Name: CENTRA	CITY CONCERN	FEIN:	93-0728816

		and Entity: PRE										
Ī	Year Origi- nated	Original Carryover Amount	Total Amount	Amount Used for 06/30/17	Amount Used for 06/30/20	Amount Used for						
ABCDEFGHIJKLMNOPQRST	2013 2014 2015 2017	146,141. 65,061. 70,432. 10,938.	146,141. 65,061. 70,432. 10,938.	91,949.	54,192. 65,061. 70,432. 10,938.							
V W	Detail Type	E Amount Used for B C	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for

Name:	CENTRAL CITY C	CONCERN								FEIN:	93-0728816
Type a	and Entity: NOL 382 Annual Limitation		Section 382 Carryover		DETAIL CA	ARRYOVER SCH	EDULE				
Year Origi- nated	Original Carryover Amount	Total Amount Used	Amount Used for 06/30/17	Amount Used for 06/30/20	Amount Used for 06/30/21	Amount Used for					
2013 2014	25,638. 11,799.	25,638. 3,676.	16,725.	8,913. 2,978.	698.						
2015 2017	19,536. 9,683.										
2018 2021	57,903. 81,531.										
	·										
Detail	E Amount S Used for B C —	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
Type	C										